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FORM	SUBJECT/TITLE	PAGES	DATE	RESTRICTION(S)
Schedule	Private Schedule of the President - Elect and Mrs. Bush [Page 1]	1	01/20/2001	P6/b6;
Schedule	Narrative Schedule for the President - Elect 01/20/2001 - 02/03/2001 [Pages 1, 2, 3, 7, 9, 11, 12, 14, 15, 16]	10	01/19/2001	P6/b6;
Schedule	The Inaugural Schedule of President - Elect and Mrs. Bush for Saturday, January 20, 2001 [Pages 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 13, 15, 17, 19, 20, 23, 25, 27, 29]	19	01/20/2001	P6/b6; b7c; b7e; b7f;
Schedule	Tab A	1	01/20/2001	P6/b6;
Schedule	Tab B	1	01/20/2001	P6/b6;
Schedule	Tab C	1	01/20/2001	P6/b6; b7e;
	Schedule Schedule Schedule Schedule	Schedule Private Schedule of the President - Elect and Mrs. Bush [Page 1] Schedule Narrative Schedule for the President - Elect 01/20/2001 - 02/03/2001 [Pages 1, 2, 3, 7, 9, 11, 12, 14, 15, 16] Schedule The Inaugural Schedule of President - Elect and Mrs. Bush for Saturday, January 20, 2001 [Pages 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 13, 15, 17, 19, 20, 23, 25, 27, 29] Schedule Tab A Schedule Tab B	Schedule Private Schedule of the President - Elect and Mrs. Bush [Page 1] 1 Schedule Narrative Schedule for the President - Elect 01/20/2001 - 10 02/03/2001 [Pages 1, 2, 3, 7, 9, 11, 12, 14, 15, 16] 10 Schedule The Inaugural Schedule of President - Elect and Mrs. Bush for Saturday, January 20, 2001 [Pages 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 13, 15, 17, 19, 20, 23, 25, 27, 29] 19 Schedule Tab A 1 Schedule Tab B 1	Schedule Private Schedule of the President - Elect and Mrs. Bush [Page 1] 1 01/20/2001 Schedule Narrative Schedule for the President - Elect 01/20/2001 - 02/03/2001 [Pages 1, 2, 3, 7, 9, 11, 12, 14, 15, 16] 10 01/19/2001 Schedule The Inaugural Schedule of President - Elect and Mrs. Bush for Saturday, January 20, 2001 [Pages 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 13, 15, 17, 19, 20, 23, 25, 27, 29] 19 01/20/2001 Schedule Tab A 1 01/20/2001 Schedule Tab B 1 01/20/2001

COLLECTION TITLE:

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RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]

PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

Deed of Gift Restrictions

- A. Closed by Executive Order 13526 governing access to national security information.
- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

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DOCUMENT FORM NO.	SUBJECT/TITLE		PAGES	DATE RESTRICTION(S)
007 Speech	Inaugural Addre	ess - Draft 10]	5	N.D. P5;
008 Briefin	•	emorandum and Nominations S	Signing 2 0	1/20/2001 P5;
	Ceremony			
009 Briefir	g Tab E		1 0	1/20/2001 b7e;

COLLECTION TITLE:

Records Management, White House Office of

SERIES:

Subject Files - FG001-07 (Briefing Papers)

FOLDER TITLE:

460500

FRC ID:

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- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

2007/04/05/2004

PRIVATE SCHEDULE OF THE PRESIDENT-ELECT AND MRS. BUSH $\Gamma GOOID7$

Saturday, January 20, 2001

		(b)(6)		
11:30 am (1 hr I min)	LB	Swearing-in Ceremony (J. Johnson)	TAB C	Capitol
12:37 pm (2 min)	LB	Farewell to Former President Clinton and Senator Clinton and Former Vice President and Mrs. Gore (J. Johnson)		East Side of Capitol
12:44 pm (11 min)	LB	Cabinet Nomination Signing Ceremony (Miers)	TAB D	Capitol – President's Room
1:00 pm (1 hr 6 min)	LB	Statuary Hall Luncheon (J. Johnson)	TAB E	Capitol – Statuary Hall
2:35 pm (2 hr 40 min)	LB	Presidential Inaugural Parade (J. Johnson)	TABF	Pennsylvania Avenu
		(b)(6)		
7:25 pm (20 min)	LB	Salute to Heroes Veterans Inaugural Banquet and Ball (J. Johnson)	TAB G	Capitol Hilton Hotel
8:05 pm (15 min)	LB	Inaugural Ball #1 (J. Johnson)	TAB H	Ronald Reagan Building

8:45 pm (15 min)	LB	Inaugural Ball #2 (J. Johnson)	TAB I	Union Station
9:25 pm (15 min)	LB	Inaugural Ball #3 (J. Johnson)	TAB J	DC Armory
10:00 pm (15 min)	LB	Inaugural Ball #4 (J. Johnson)	TAB K	Convention Center Hall C
10:30 pm (15 min)	LB	<u>Inaugural Ball #5 – Texas/Wyoming Ball</u> (J. Johnson)	TAB L	Convention Center Hall B
10:55 pm (15 min)	LB	Inaugural Ball #6 (J. Johnson)	TAB M	Convention Center Hall A
11:25 pm (15 min)	LB	Inaugural Ball #7 (J. Johnson)	TAB N	Pension Building
12:00 am (15 min)	LB	Inaugural Ball #8 (J. Johnson)	TAB O	Washington Hilton Hotel
12:30 am (15 min)	LB	<u>Inaugural Ball #9</u> (J. Johnson)	TAB P	Marriott Wardman Park Hotel
1:00 am	LB	Arrive White House		

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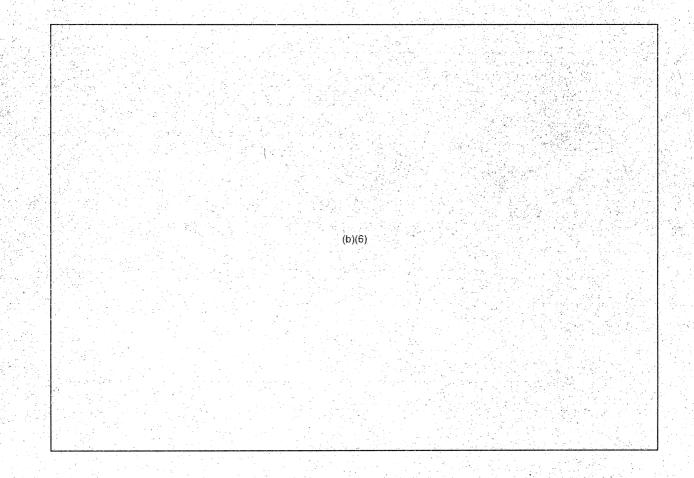
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Narrative

FOR THE PRESIDENT-ELECT 1/20/01 THRU 2/3/01



Saturday, January 20, 2001

	استنتسا	급하다면 보고를 끊었다. 그리고 보이 모르는 그리고를	
		(b)(6)	
11:30 am (1 hr 1 min)	LB	Swearing-in Ceremony (J. Johnson)	Capitol
12:37 pm (2 min)	LB	Farewell to Former President Clinton and Senator Clinton and Former Vice President and Mrs. Gore (J. Johnson)	East Side of Capitol
12:44 pm (11 min)	LB	Cabinet Nomination Signing Ceremony (J. Johnson)	Capitol – President's Room
1:00 pm (1 hr 6 min)	LB	Statuary Hall Luncheon (J. Johnson)	Capitol – Statuary Hall
2:35 pm (2 hr 40 min)	LB	Presidential Inaugural Parade (J. Johnson)	Pennsylvania Avenue
5:15 pm	LB	Arrive White House	
		(b)(6)	
7:25 pm (20 min)	LB	Salute to Heroes Veterans Inaugural Banquet and Ball (J. Johnson)	Capitol Hilton Hotel
8:05 pm (15 min)	LB	Inaugural Ball #1 (J. Johnson)	Ronald Reagan Building

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8:45 pm (15 min) 9:25 pm (15 min)	LB LB	Inaugural Ball #2 (J. Johnson) Inaugural Ball #3 (J. Johnson)	Union Station DC Armory
10:00 pm (15 min)	LB	Inaugural Ball #4 (J. Johnson)	Convention Center Hall C
10:30 pm (15 min)	LB	Inaugural Ball #5 – Texas/Wyoming Ball (J. Johnson)	Convention Center Hall B
10:55 pm (15 min)	LB	Inaugural Ball #6 (J. Johnson)	Convention Center Hall A
11:25 pm (15 min)	LB	Inaugural Ball #7 (J. Johnson)	Pension Building
12:00 pm (15 min)	LB	Inaugural Ball #8 (J. Johnson)	Washington Hilton Hotel
12:30 am (15 min)	LB	Inaugural Ball #9 (J. Johnson)	Marriott Wardman Park Hotel
1:00 am	LB	Arrive White House	
Sunday, Janu	uary 21	<u>, 2001</u>	
8:05 am (15 min)	LB	Depart White House en route National Cathedral	
8:30 am (1 hr)	LB	National Prayer Service (J. Johnson)	National Cathedral
9:55 am	LB	Arrive White House	
		(b)(6)	
2:15 pm (1 hr 15 min)	LB	The White House Open House (J. Johnson)	White House

Monday, January 22, 2001

*The President may call-in to the Right To Life March some time on Monday morning.

8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
8:40 am (20 min)	Meeting with the Chief of Staff	Oval Office
9:05 am (30 min)	Swearing-in of the White House Staff (Hagin)	East Room
9:40 am (20 min)	Personal/Staff Time	Oval Office
10:05 pm (30 min)	Meeting with the Secretary of State (Hawkins)	Oval Office
10:40 pm (30 min)	Personnel Meeting (C. Johnson)	Oval Office
11:15 am (45 min)	Personal/Staff Time	Oval Office
12:00 pm (1 hr)	Lunch with GOP House and Senate Leadership (Calio)	Cabinet Room
1:05 pm LB (45 min)	Successful Reading Providers Meeting (LaMontagne)	Roosevelt Room
2:00 pm (20 min)	Economic Policy Briefing (Lindsey)	Oval Office
2:25 pm (30 min)	Personal/Staff Time	Oval Office
3:00 pm (20 min)	Domestic Policy Briefing (LaMontagne)	Oval Office
3:20 pm (20 min)	Personal/Staff Time	Oval Office

3:40 pm Meeting with Democratic Political Leaders Cabinet Room (45 min) (Rove)

4:30 pm Coffee with Speaker Hastert Residence (1 hr) (Calio)

Tuesday, January 23, 2001

8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
8:40 am (15 min)	Meeting with the Chief of Staff	Oval Office
9:15 am (45 min)	Coffee with Joint Congressional Education Leadership (Calio)	Oval Office
10:00 am (2 hr)	Personal/Staff Time	Oval Office
12:00 pm (1 hr)	Lunch with Mayor Tony Williams (Rove)	Private Dining Room
1:05 pm (20 min)	Ceremony Transmitting Legislation to Congress (Education) (Calio)	Rose Garden
1:30 pm (40 min)	Personal/Staff Time	Oval Office
2:10 pm (20 min)	Domestic Policy Briefing (LaMontagne)	Oval Office
2:35 pm (20 min)	Economic Policy Briefing (Lindsey)	Oval Office
2:55 pm (1 hr 20 min)	Personal/Staff Time	Oval Office
4:15 pm (45 min)	Meeting with Members of Congress (Calio)	Cabinet Room
5:05 pm (45 min)	Meeting with Leader Trent Lott (Calio)	Residence

Wednesday, January 24, 2001

8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
8:40 am (15 min)	Meeting with the Chief of Staff	Oval Office
9:15 am (1 hr)	Bipartisan Meeting with the House and Senate Leadership (Calio)	Cabinet Room
10:15 am (1 hr 45 min)	Personal/Staff Time	Oval Office
	(b)(6)	
[14] (14] 4 및 (24명) (1 .) (2 .) 		
1:20 pm (30 min)	Swearing-in of Dr. Rod Paige (T) (Hagin/Hawkins)	Department of Education
(30 min)	Swearing-in of Dr. Rod Paige (T)	•
(30 min)	Swearing-in of Dr. Rod Paige (T) (Hagin/Hawkins) Possible 20-minute Impromptu stop before departing	•
(30 min) *Note 2:40 pm	Swearing-in of Dr. Rod Paige (T) (Hagin/Hawkins) Possible 20-minute Impromptu stop before departing Department of Education Meeting with Secretary O'Neill	Education

Thursday, January 25, 2001

그리가 하고에 인상된다 (120일 시간	그들이 동안되어 그리는 회사들이 작품들이 나는 그는 것이 한속을 다시겠습니다. 본다 등에 들어나는 그릇이	
8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
8:40 am (15 min)	Meeting with the Chief of Staff	Oval Office
9:20 am (25 min)	Personal/Staff Time	Oval Office
9:45 am LB (Approx. 15 min)	Depart White House en route TBD SCHOOL	
10:00 am LB (40 min)	TBD School Visit (LaMontagne)	TBD LOCATION
10:55 am LB (Approx. 15 min)	Depart TBD SCHOOL en route White House	10 - 10 10 10 10 10 10 10 10 10 10 10 10 10
11:10 am LB	Arrive White House	
11:15 am (45 min)	Personal/Staff Time	Oval Office
12:00 pm (1 hr)	Lunch with The Vice President	Private Dining Room
1:05 pm (45 min)	Meeting with Jewish Leaders (T) (Rove)	Cabinet Room
2:00 pm (30 min)	Meeting with Secretary Rumsfeld (Hawkins)	Oval Office
2:30 pm (30 min)	Personnel Meeting (C. Johnson)	Oval Office
3:00 pm (2 hr)	Personal/Staff Time	Oval Office
5:00 pm (1 hr)	Meeting with Members of Congress (Education) (Calio)	Cabinet Room

6:00 pm (1 hr)	Personal/Staff Time		Residence
		(b)(6)	

Friday, January 26, 2001

8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
8:40 am (15 min)	Meeting with the Chief of Staff	Oval Office
9:25 am (30 min)	Succession Briefing (A. Gonzales)	Oval Office
10:45 am (30 min)	Swearing-in of the Secretary of State (Hawkins)	TBD LOCATION
11:20 am (40 min)	Personal/Staff Time	Oval Office
12:00 pm (1 hr)	Lunch with Freshman Members of Congress (Calio)	Cabinet Room
1:05 pm (30 min)	Swearing-in of Secretary of Defense (Hawkins)	Oval Office
1:40 pm (20 min)	Personal/Staff Time	Oval Office
2:00 pm (1 hr)	National Governors Association Education Meeting (Rove)	White House
3:15 pm (20 min)	Domestic Policy Briefing (LaMontagne)	Oval Office
3:35 pm (20 min)	Economic Policy Briefing (Lindsey)	Oval Office
4:00 pm (10 min)	Radio Address Taping (Education) (Hughes)	Private Dining Room
4:15 pm (15 min)	Education Internet Activity (LaMontagne)	White House
4:35 pm (1 hr 25 min)	Personal/Staff Time	Oval Office

(b)(6)

이번 전 아이는 사람들들은 나는데 그리다는 얼굴하들을 받아가는 걸었다.

Saturday, January 27, 2001

8:00 am

Intelligence Briefing

(15 min)

(Rice)

8:20 am (15 min) National Security Briefing

(Rice)

7:15 pm (TBD)

Alfalfa Club Dinner LB

(Hagin)

Capital Hilton Hotel

Oval Office

Oval Office

Sunday, January 28, 2001

(b)(6)

Monday, January 29, 2001

8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
8:40 am (30 min)	Meeting with the Chief of Staff	Oval Office
9:15 am (30 min)	Meeting with Secretary Powell (Hawkins)	Oval Office
9:45 am (35 min)	Personal/Staff Time	Oval Office
10:20 am (30 min)	Meeting with Faith Based Providers (Rove)	OEOB
10:55 am (1 hr)	Cabinet Meeting (Hawkins)	Cabinet Room
12:00 pm (1 hr)	Lunch with Senator Daschle (Calio)	Private Dining Room
1:05 pm (1 hr 10 min)	Personal/Staff Time	Oval Office
3:15 pm (30 min)	Ways and Means/Finance Agenda Briefing (Calio)	Oval Office
3:45 pm (30 min)	Meeting with Congressman Thomas and Senator Grassley (Calio)	Oval Office
4:20 pm (20 min)	Domestic Policy Briefing (LaMontagne)	Oval Office
4:45 pm (20 min)	Economic Policy Briefing (Lindsey)	Oval Office
5:15 pm (45 min)	Meeting with Members of Congress (Calio)	Cabinet Room

Tuesday, January 20, 2001

1 4 4 5 4 4 5		
8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
8:40 am (15 min)	Meeting with the Chief of Staff	Oval Office
9:30 am (1 hr)	GOP House and Senate Leadership Meeting (Calio)	Cabinet Room
10:45 am (1 hr 10 min)	Personal/Staff Time	Oval Office
11:55 am (30 min)	Swearing-in of Secretary O'Neill (Hawkins)	Oval Office
	(6)(6)	
1:35 pm	Announcement of Office of Faith Based Opportunity	White House

1:35 pm (20 min)	Announcement of Office of Faith Based Opportunity (Bolten)	White House
2:00 pm (15 min)	Personal/Staff Time	White House
2:20 pm (30 min)	Ceremony Transmitting Legislation to Congress (Faith Based) (TBD)	White House
, 2:50 pm (1-hr)	NSC Meeting (Rice)	Oval Office
3:55 pm (30 min)	Personnel Meeting (C. Johnson)	Oval Office
4:30 pm (30 min)	Personal/Staff Time	Oval Office
5:00 pm (1 hr)	Meeting with Members of Congress (Faith Based) (Calio)	Cabinet Room

Wednesday, January 31, 2001

2:10 pm (2 hr 50 min)

Personal/Staff Time

8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
8:40 am (15 min)	Meeting with the Chief of Staff	Oval Office
8:55 pm (25 min)	Personal/Staff Time	Oval Office
9:20 am (1 hr)	Bipartisan Ways and Means/Finance Meeting White F (Calio)	
10:20 am (1 hr 40 min)	Personal/Staff Time	Oval Office
	Personal/Staff Time (b)(6)	Oval Office
		Oval Office White House -
(1 hr 40 min) 1:05 pm	(b)(6) Catholic Charities Meeting	

Oval Office

Thursday, February 1, 2000

8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
9:00 am (30 min)	National Prayer Breakfast (Hagin/Rove)	Washington Hilton Hotel
10:00 am (15 min)	Meeting with the Chief of Staff	Oval Office
10:20 am (25 min)	New Freedom Initiative - Disabilities Policy Announcement (TBD)	Oval Office
10:45 am (1 hr 15 min)	Personal/Staff Time	Oval Office
12:00 pm (1 hr)	Lunch with The Vice President	Private Dining
1:05 pm (1 hr 40 min)	Office Time	Oval Office
2:45 pm (30 min)	Personnel Meeting (C. Johnson)	Oval Office
3:20 pm (20 min)	Domestic Policy Briefing (LaMontagne)	Oval Office
3:45 pm (20 min)	Economic Policy Briefing (Lindsey)	Oval Office

Friday, February 2, 2001

	그 생물을 잃었다. 그리고 그 그런 과학 그는 학생들은 생생님이 함께 가장 가장 수 있는 것이 되고 있는 것이 없는 것이 없는데 없었다.	
8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office
8:40 am (15 min)	Meeting with the Chief of Staff	Oval Office
8:55 am (TBD)	Personal/Staff Time **Possible opportunity at this time to travel to the GOP Congressional retreat in Williamsburg, VA	Oval Office
2:00 pm (30 min)	Meeting with Secretary Rumsfeld (Hawkins)	Oval Office
2:35 pm (30 min)	Swearing-in of Secretary Ashcroft (Hawkins)	Oval Office
3:10 pm (10 min)	Radio Address (Faith Based Intiative) (Hughes)	Private Dining Room
3:25 pm (35 min)	Personal/Staff Time	Oval Office
4:00 pm	Depart for Camp David	
Saturday, February 3, 2001		
8:00 am (15 min)	Intelligence Briefing (Rice)	Oval Office
8:20 am (15 min)	National Security Briefing (Rice)	Oval Office

^{**}Possible travel to PA for Democratic Congressional Retreat



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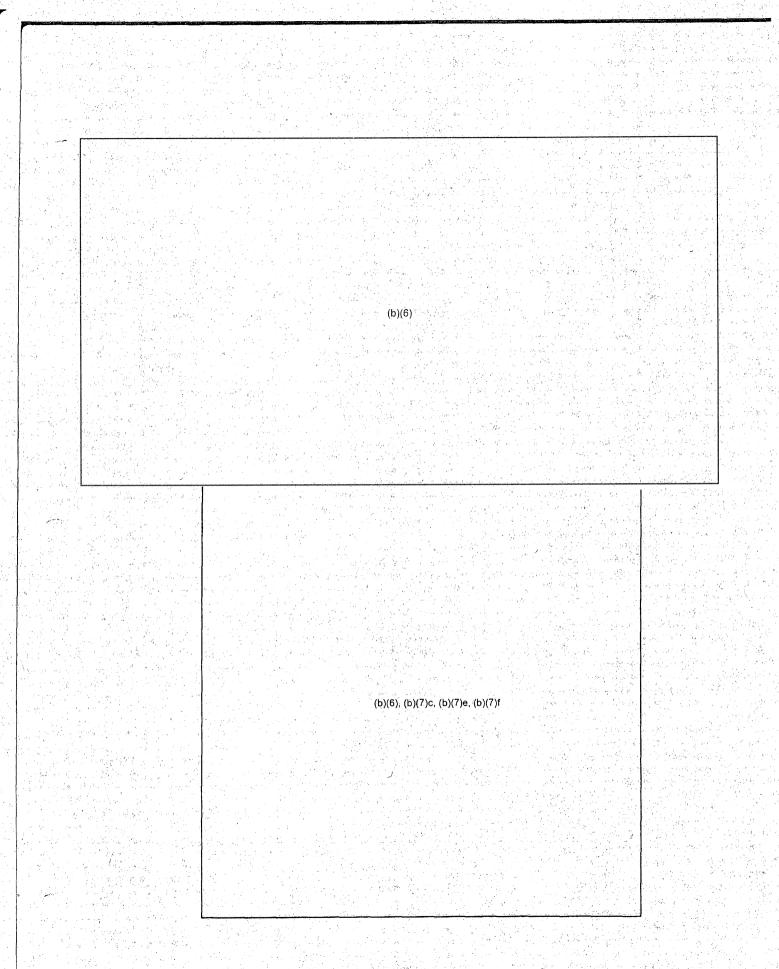
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Tabs

THE INAUGURAL SCHEDULE OF PRESIDENT – ELECT AND MRS. BUSH FOR

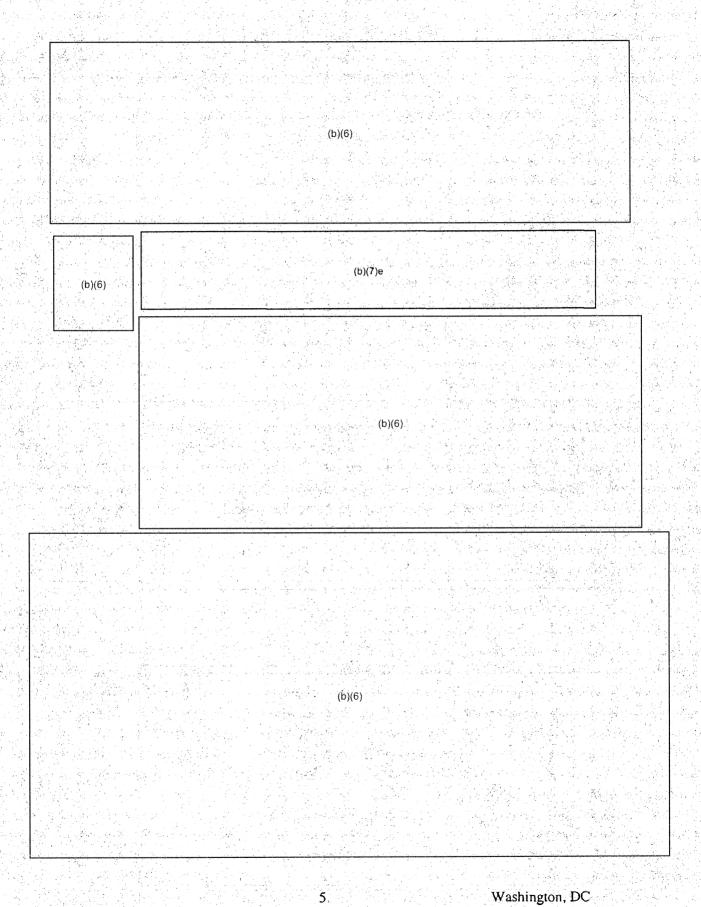
SATURDAY, JANUARY 20, 2001

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(b)(6), (b)(7)c, (b)(7)f, (b)(7)e		
(b)(6), (b)(7)c, (b)(7)f, (b)(7)e	<u> 본 [현리 환기 - 10년</u> - 기회 전 - 시회 전 기급 : 환경함,	
(b)(6), (b)(7)c, (b)(7)f, (b)(7)e		
(b)(6), (b)(7)c, (b)(7)f, (b)(7)e		
(b)(6), (b)(7)c, (b)(7)f, (b)(7)e		(b)(6)
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		· 돌통하는 역 및 항문 등 등 등 등 기계를 하는 경험 등 등 등 등 등 등 등 등 등 등 등 등 등 등 등 등 등 등
	현대님, 호호주로 등은 경기는 보면 그런 사람이 아르네다.	는 물리가 있는 것이 많은 사람들이 있다. 그 사람들이 있는 것이 되었다. 그런 사람들이 가장 그런 사람들이 있다는 것이 없다. 그리는 사람들이 있는 것이 되었다. 그는 것이 되었다. 그 사람들이 있는 것이 되었다. 그런 것이 되었다.
	- 1985년 - 1일 - 1985년 1985년 1월 1일 - 1985년 1일 1985년 - 1985년 - 1985년 1985	사람들은 사람들이 되었다. 그는 사람들은 사람들은 사람들은 사람들은 사람들이 되었다. 그는 사람들은 사람들은 사람들이 되었다. 그는 사람들은 사람들은 사람들이 되었다면 되었다. 그는 사람들은 사람들은 사람들이 되었다면 되었다.
	지원 기계 가는 사람들이 되었다. 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그	그 맛을 하는데 모든 돈을 걸 때 그들고 그리고 하지만 이 모르는 것이
	옷용하는 경영소 배로 중요하는 이번 사람이 보면하다.	[25] - Barting Harris, Harris Harris, Harris Harris, Harris Harris, Harris Harris, Harris Harris, Harris Harri [25] - Barting Harris, Harris Harris, Harris Harris, Harris Harris, Harris Harris, Harris Harris, Harris Harri
	그들 아내내는 아래 이 그래를 잘 하시네 생각하는 이 없다.	경에는 사용한 경험을 받았다. 그는 사람들이 보고 있는 것이 경험을 받는 것이 되었다. 그는 것이 되었다. 그는 것이 되었다. 그는 것이 되었다. 그는 사람들은 경험을 하는 것은 것이 있습니다. 그런 경험을 되었다. 그는 사람들은 것이 되었다. 그런 것이 되었다.
	# '' 전기를 위한 이 나는 것이 있는 것이다고 하는 것도 있다.	
		(교통) : : : : : : : : : : : : : : : : : : :
	다음에 나타가 모시 그렇게 그 그 아니라 나를 되었다.	교회회원 교육 현존 회사 교육 등 항공 교육 등 대한 회사인 회사를 하였다.
		원하네는 제가의 그리다 가장 하셨어요? 이번 젖먹다네 바람이
	본래의 함께 가고 내용되어 느낌이 되는데 이번 이번 모든 함께	는 마음이 모든 중에서 가는 그리고 있는데 그 전에 모든 것으로 가는 것을 하면 되었다.
	공체 노조에 살아지를 계면 하는 이 옷만 하면 하고 있다고?	마이 경영하다 경영화에 가는 사람들이 보고 있다. 그리고 있다고 있다고 있다고 있다. 그 사용하는 사용하는 사용하는 사용하는 사용하는 사용하는 사용하는 사용하는
	[발표] [발표] [발표] [발표] [발표] [발표] [발표] [발표]	그래서 그림하는 것이 그리다. 중요한 그 그래에 중요 되었다.
		(b)(6), (b)(7)c, (b)(7)f, (b)(7)e
(b)(6)		눈님, 반둥화트림 이름이 그 그 승규는 것인 그는 아름스님이 들어갔
(b)(6)	생물과 말소인이 내려왔다면서 그리고 하는데 다양 프라일어	가면 맞았다. 그리고 하는 그는 사람들은 함께 최고를 받아 되었다. 함께
(b)(6)	요즘 이용할 이번 내가 사람들이 되어 되었어요. 그 살아 많아?	그렇게 가다면서 나를 하는 것이 없는데 그렇게 되었다.
(b)(6)	돌아왔다. 그리다 하다 보는 보는 하나 하나 되었다.	[일본] - [11] - [작가 다음 (2.4) 다음 그는 사람들이 되었다.
(b)(6)		
(b)(6)		그 교통 2000년 그 교육 회원 회사 회장 본 경우 전환 원래 계약 기관
(b)(6)	[18] [2] [18] [18] [18] [18] [18] [18] [18] [18	네 중점 사용하다 아들 등 이 깨끗을 하는데 그렇게 살려냈다.
(b)(6)		요즘 보이 가는 물이 많은 이 경험에 가장 보다 보다.
(b)(6)	고려 사용하고 바랍니다. 그는 시작에 가장 가는 것이 되는 것이 가장 가장에 가져 보면 되었다. 그런 나는 사람이 가장 가장 사람들이 되었다. 그는 것이 되는 것이 되었다는 것이 되었다.	
(b)(6)		물로 내용하는 항상 사람들은 시간 시간 사람들은 사용을 받는 사람들이 가득하는 사람이다.
(b)(6)		[편집] 사람들 하는 이 말했는 휴를 다음하셨다. 그들은 것
(b)(6)		
(b)(6)	속이 많을 보니 않는데 얼마를 가는 말을 하는데 없었다.	지근속 이글 전시가 생기는 어떻게 되를 잘 보다 못하고 있다.
(b)(6)		그리다 그리다 그리고 있는데 사람들은 그는 사고 된다고 하다.
(b)(6)		[조리] [[마스타] [시다] 그는 얼마를 받는다고 하는 것이죠? [하는 모양다]
(b)(6)	유민이는 그는 사람들이 가게 되었다면 모든 것이다.	임 기능 시교통 마음 전에 보고 사람들은 후 나이는 것이 되었다.
(b)(6)		그는 그렇게 하는 왕이는 그렇는 이 곳에까지 말을 가고 되었다며 얼굴하다고 않다.
(b)(6)		그리고 그는 경에 가는 그는 그런 것이 되는 것이 없다. 그런 그는 것이 있는데 그런 그는 그는 것이 없다고 있는 것이 없는데 없었다.
에 있었다는 사용 이 시민들은 시간에 가장 하고 있다. 이 가장 이 보고 하는 것은 사용이 되었다는 사용이 가장 하는 것을 하는 것 그는 생활을 하는 것을 하는 사용 사용을 하는 것을 하는 것을 하는 것을 하는 것을 것을 것을 것을 것을 것을 수 없습니다. 것을	요즘 하나는 물건 하고 하는 그는 글 사람이 되는 것이다.	(b)(6)
다. 현수 1일 1일 시간에 가는 보고 있는 것이다. 그는 것이 되는 것은 사람들이 되었다. 그런 것이 되었다는 것이 되었다. 그는 것은 것은 것은 것이다. 연락 사람들은 현실 것은 것은 것이 되었다. 이 사람들은 것이 없는 것이 되었다. 그런 것이 되었다. 그런 것이 되었다. 그런 것이 없는 것이다. 그런 것이다.		
용도를 흥리는 그는 김 사는 전에 되는 그 말을 되었다는 것 같아. 그리고 아이큐를 만나면 하고 있다. 그 뭐라.		그 동안 돌아가는 아이들의 얼마를 가는 사람들은 전혀 되었다.
	(B) 영향 - 및 교육 (B) - (B)	존심 마음을 안 내려왔다. 그 등 가능을 하면 하늘을 위하는 생겼다. 이 다른
고 하는 이 그릇이 경기를 하는데 하는데 하는 그 이 하는데 하는데 하는데 하고 되었다. 그렇다는 그렇다 그릇을 하는데 하는 것이 모든데 그릇이 모든다는데	요즘 생생 없는 사람들이 보고 하는 그를 받다.	그 하신만 이렇게 된다 그렇게 되는 세계를 하지 않는데 있었다.
보는 이 속 전 전쟁이 가는 사람들은 보다는 것이 되었다. 그들이 가장 전에 보는 사람들은 사람들이 모르면 하는 것을 하는데 하는데 되었다. 보다는 속 전 전쟁이 가는 사람들은 보다는 것이 되었다. 그는 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은	물건 결정하는 경우들은 이번 살이면 나라고요?	보다는 생기 때문에 가장하다. 그 사람들은 사이 사람들은 사람들은 사람들이 되었다. - 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은

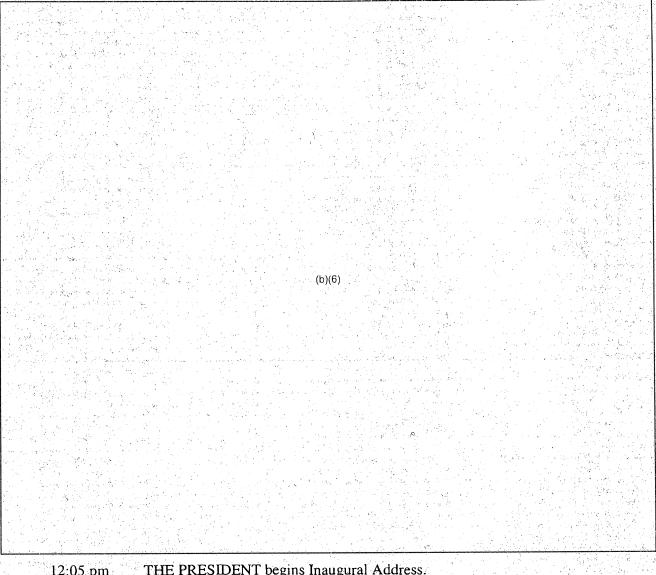


[사용자 : 1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1] : [1
(b)(6), (b)(7)c. (b)(7)e, (b)(7)f
[마마마마마 : ^ 19] [18] [18] [18] [19] [19] [19] [19] [19] [19] [19] [19
[
[18] [18] [18] [18] [18] [18] [18] [18]
보다 (SAN) (BIBN) 회사는 경영 전 경영 보고 한 제상하다는 것이 되었다. (BIBN) 전 경영 보다는 사람들은 보고 전 경영 경영 기술 기술 [2] 2] 2] [2] 20 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
에 가장하는 수 있는데 그는 사람이 되는데 하는데 하는데 하는데 하는데 하는데 하는데 되었다면서 생각하는데 바람이 되었다. - [1842] 1845] 1845 - 1845 - 1845 - 1845 - 1845 - 1845 - 1845 - 1845 - 1845 - 1845 - 1845 - 1845 - 1845 - 1845
통통하다 사용하는 경험을 받으면 하다는 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 경험되었다.
현실한 현실 선생님은 이 전쟁을 받아 이렇게 들어난다. 그는 그림을 보는 이렇게 보고 있다는 사용을 모르는 이번 시간을 통하여 보고 있다. 그런 사용을 하는 것은 사용을 받아 되 1. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2.
 $(\mathbf{p})(\mathbf{e})$
BEN 불러 사용 2002 다 왕인 전 1인 10 인상을 보는 사용 및 보고 10 10 20 20 20 10 10 10 10 10 10 10 10 10 10 10 10 10
는 사이들을 취임하는 경우에 가장하는 사람들이 되는 것도 있는데 다른 사람들이 가장에게 가장이고 있다면 하는 것도 하는데 모든데 가장 가장을 받았다는데 되었다. 2018년 대한 기술을 가장하는 것을 보고 있다. 그리고 아이들은 사람들은 사람들이 되었다면 하는데 하는데 하는데 하는데 되었다면 하는데 함께 보고 있다. 그런데 나를 되었다.
사회 경영 내용 사용 기업을 보는 물건이 되었다. 그는 사람들은 사람들은 사람들은 사람들은 그리는 이 사람들이 되었다.
도면도 회에 도둑을 하면 함께 있다. 그는 보고 하는 데 그는 이 보고 있는 사람들은 보고 있다. 그는 사람들은 이 바람이 되는 것이다.
요는 이용적실에 들면 경험하고 하는 경기에 되었다면 되었다. 그는 것이 되는 것이 되는 것이 되었다. 그들은 사람들이 모든 것이 없어야 되었다. 그리고 있다면 없는 것은 사람들이다. [28] 그렇게 하게 있다. 그는 그들은 그런 이 그는 그는 것이 되는 것은 것을 모든 것을 하는 것이 되었다. 그런 그를 보고 있는 것이 되었다. 그런 것이 되었다. 그런 그를 모든 것을 했다.
[[[일본 : [[] [[일본 : [] [] [] [] [] [] [] [] [] [] [] [] []
하는 사용을 가장하는 것이다. 이번 문에 되는 것으로 가장하는 것으로 가장 되었다. 전화 전환 사용을 하는 것으로 한 경험을 받아 하는 경험을 가져 있다. 기술을 다 경기 모르게 되었다. 500% 사용을 모르겠다면 하는 것으로 가장 있다. 이 사용을 하는 것으로 하는 것으로 있습니다. 이 전환 사용을 하는 것은 것으로 가장 함께 가장 없다. 기술을 하는 것은 것이다.
보면 활성하는데 되지만 하고 이후 하는데 이번에 나는 말속 나는 맛있는 건물으로 꼭 하고 있다. 프랑모토 일하는
등 마시스 선생님의 경영에 가장 이 사람들이 되었다. 그 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은
요. 이용성 전에 발견되어 보면 하는 것이 되었다. 그 사람들이 없는 사람들에게 하는 것이 되었다. 그는 것이 되었다. 그는 것이 되었다. 그런 사람들이 되었다. 그런 사람들이 없는 것이 되었다. 1985년 - 1985년
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(b)(6), (b)(7)c, (b)(7)e, (b)(7)f
(b)(6), (b)(7)e, (b)(7)f

'b)(6), (b)(7)c, (b)(7)e, (b)(7)f (b)(6) (b)(6), (b)(7)c, (b)(7)e, (b)(7)f



Washington, DC



THE PRESIDENT begins Inaugural Address. 12:05 pm

THE PRESIDENT concludes Inaugural Address and returns to Seat. 12:25 pm

> Note: Benediction by Reverend Kirbyjon Caldwell and playing of National Anthem will follow Address.

12:31 pm THE PRESIDENT and Mrs. Bush depart Platform en route East Steps.

THE PRESIDENT and Mrs. Bush arrive East Side of Capitol and hold 12:36 pm briefly with former President Clinton and Senator Clinton and former Vice President and Mrs. Gore.

Note: Members of JCCIC will escort THE PRESIDENT and Mrs. Bush to the Top of the East Steps to participate in the Farewell to former President and Senator Clinton and former Vice President and Mrs. Gore.

EVENT: FAREWELL TO FORMER PRESIDENT AND SENATOR CLINTON AND FORMER VICE PRESIDENT AND MRS. GORE

OPEN PRESS 8 ATTENDEES ATTIRE: SUIT

12:37 pm THE PRESIDENT and Mrs. Bush and The Vice President and Mrs. Cheney accompanied by former President and Senator Clinton and former Vice President and Mrs. Gore move to mid - landing of East Steps and bid farewell to Clintons and Gores

12:39 pm THE PRESIDENT and Mrs. Bush conclude farewell and proceed back inside Capitol Building.

(b)(7)e

12:40 pm THE PRESIDENT and The Vice President proceed to President's Room.

EVENT: CABINET NOMINATION SIGNING CEREMONY

PRESS POOL
13 ATTENDEES
PHOTO OPPORTUNITY
ATTIRE: SUIT

12:44 pm THE PRESIDENT and The Vice President arrive President's Room and THE PRESIDENT signs Cabinet Nomination Papers and participates in brief photo opportunity.

Note: The Vice President, Senator McConnell, Senator Thurmand, Senator Daschle, Senator Nickles, Senator Reid, Senator Lott, Senator Dodd, Representative Army, Representative Gephardt, and Speaker Hastert will be in attendence.

12:55 pm THE PRESIDENT and The Vice President depart President's Room and are escorted to Statuary Hall for Luncheon.

Note: THE PRESIDENT and The Vice President will be escorted to Statuary Hall by Mr. Ziglar, Mr. Livingood, Senator McConnell, and Speaker Hastert. Mrs. Bush and Mrs. Cheney will rejoin at this time.

EVENT:	STATUARY HALL LUNCHEON
	OPEN PRESS (Except during Meal Service) 230 ATTENDEES ATTIRE: SUIT
1:00 pm	THE PRESIDENT and Mrs. Bush arrive Statuary Hall and begin participation in Luncheon.
1:58 pm	THE PRESIDENT proceeds to Microphone for Brief Remarks.
	Introduced by: Senator McConnell
2:06 pm	THE PRESIDENT and Mrs. Bush conclude participation in Luncheon and (b)(7)e
	Hold Time: 10 minutes
2:15 pm	(b)(7)e
	Met by: Major General James T. Jackson Chairman, Armed Forces Inaugural Committee
	Note: Military Review will take place on the East Stairs.
2:25 pm	THE PRESIDENT and Mrs. Bush conclude Military Review and proceed to Vehicle.
2:30 pm	THE PRESIDENT and Mrs. Bush board Vehicle and depart Capitol en route Parade Start Site.

(b)(6), (b)(7)c, (b)(7)e, (b)(7)f.

Event Team:

Spence Geissinger

Managing Director
Lead

Bob Athey Stacey Silva Kevin Moley Mel Lukens

Press Advance Advance

EVENT: THE PRESIDENTIAL INAUGURAL PARADE

OPEN PRESS

300,000 ATTENDEES

ATTIRE: SUIT

2:35 pm

THE PRESIDENT and Mrs. Bush arrive Parade Start Site and begin

participation in The Presidential Inaugural Parade.

Note: Parade Route is 1.9 miles long.

Note: Walk Time is 40 minutes. Drive Time is 20 minutes.

3:00 pm (T) THE PRESIDENT and Mrs. Bush conclude Parade Route movement.

Note: THE PRESIDENT and Mrs. Bush continue past Viewing Stand down Pennsylvania Avenue and proceed to White House Southwest Gate. Upon arrival at The White House, THE PRESIDENT and Mrs. Bush will proceed to Diplomatic Entrance and through North Portico en route rear of Pennsylvania Avenue Viewing Stand.

- 3:10 pm (T) THE PRESIDENT and Mrs. Bush and The Vice President and Mrs. Cheney are announced with Honors into Viewing Stand.
- 5:15 pm THE PRESIDENT and Mrs. Bush conclude participation in Parade and proceed to The White House residence.
- 5:20 pm THE PRESIDENT and Mrs. Bush arrive The White House residence.

Personal/Staff Time: 1 hour, 50 minutes

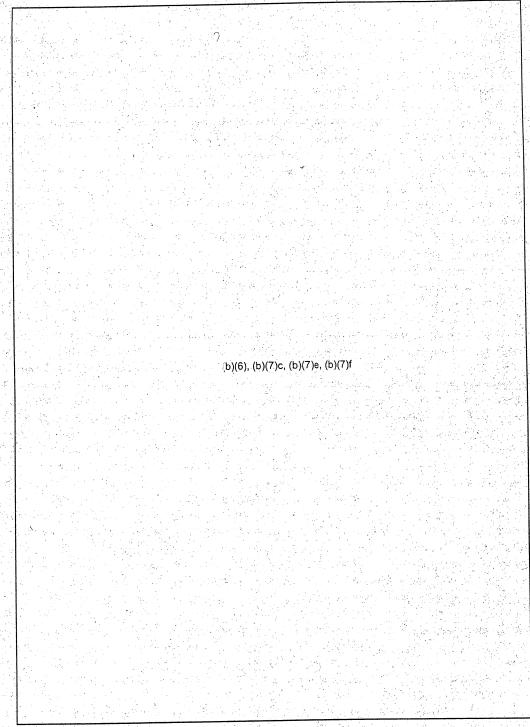
Note: A Buffet will be provided for the immediate family following the parade from 5:00 to 7:00 pm in the State Dining Room/Old Family Dining Room.

Note: A Bush Family Photo will take place at 6:45 pm in the Blue Room.

GUEST AND STAFF INSTRUCTIONS:

Please board Vehicles at The White House no later than 6:55 pm for transport to Capitol Hilton.

- 7:10 pm THE PRESIDENT and Mrs. Bush depart The White House residence and proceed to Vehicle.
- 7:15 pm THE PRESIDENT and Mrs. Bush board Vehicle and depart The White House en route Capitol Hilton.



(Drive Time: 5 minutes)

7:20 pm THE PRESIDENT and Mrs. Bush arrive Capitol Hilton and proceed to Backstage Holding Area.

Note: This is not a PIC event, therefore guests and staff should remain in Motorcade.

Met by:

The Vice President and Mrs. Cheney

Mr. and Mrs. Ray Smith (Helen)

National Commander, The American Legion

Mr. and Mrs. Harvey C. Barnum, Jr. (Martha) President, Congressional Medal of Honor Society

Mr. and Mrs. John R. Hodowal (Caroline)

Patriot Award Recipient

Event Team:

Kristin Gossel

Advance

EVENT: SALUTE TO HEROES VETERANS INAUGURAL BANQUET

AND BALL

PRESS POOL BRIEF REMARKS 1,150 ATTENDEES

ATTIRE: BLACK TIE

7:25 pm THE PRESIDENT and Mrs. Bush begin participation in "Salute to

Heroes" Veterans Inaugural Banquet and Ball.

7:30 pm THE PRESIDENT proceeds to Microphone for Brief Remarks.

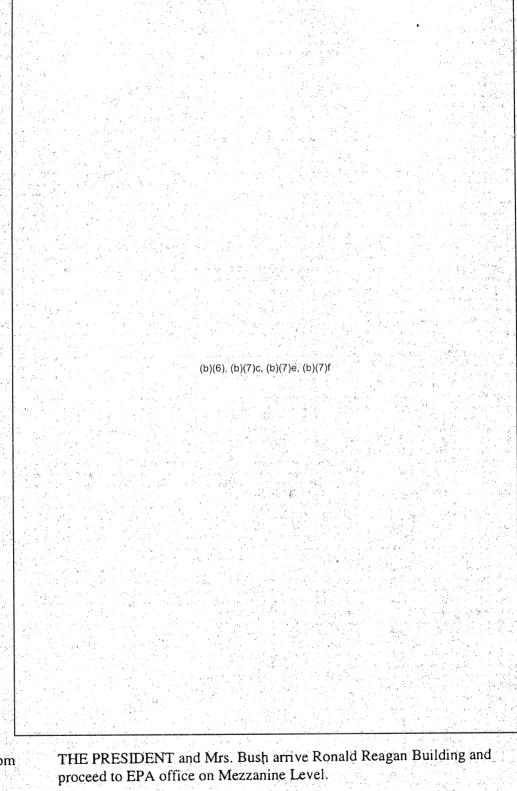
Introduced by: The Vice President

7:45 pm THE PRESIDENT and Mrs. Bush conclude participation in "Salute to

Heroes" Veterans Inaugural Banquet and Ball and proceed to Vehicle.

7:55 pm THE PRESIDENT and Mrs. Bush board Vehicle and depart Capitol

Hilton en route Ronald Reagan Building.



8:00 pm

Met by:

Mr. and Mrs. Howard Leach (Gretchen) Honorary Inaugural Chairmen

Mr. and Mrs. Alex Spanos (Faye) Honorary Inaugural Chairmen

Mr. Floyd Kvamme Honorary Inaugural Chairman

Mr. Lee Brown Honorary Inaugural Chairman

Mr. Russ Freeman Honorary Inaugural Chairman

Mr. Jim Haslam Honorary Inaugural Chairman

Mr. John Price Honorary Inaugural Chairman

Mr. Jim Click Honorary Inaugural Chairman

Mr. Jim Simmons Honorary Inaugural Chairman

The Honorable and Mrs. John Robson (Margaret) Honorary Inaugural Chairman

Event Team:

Steve Meyers

Managing Director

Martin Paine Silvia Ferroni Lead Press

Craig Ray

Advance

EVENT: INAUGURAL BALL # 1

OPEN PRESS 2,500 ATTENDEES ATTIRE: BLACK TIE

Note: This Inaugural Ball includes the states of Arizona, California, Kentucky, North Carolina, North Dakota, South Dakota, Tennessee, and Utah.

8:05 pm THE PRESIDENT and Mrs. Bush begin participation in Inaugural Ball #1.

8:10 pm THE PRESIDENT proceeds to Microphone for Brief Remarks.

Introduced by: Mercer Reynolds Co-Chairman, Presidential Inaugural Committee THE PRESIDENT and Mrs. Bush conclude participation in Inaugural Ball 8:20 pm # 1 and proceed to Vehicle. THE PRESIDENT and Mrs. Bush board Vehicle and depart Ronald 8:25 pm Reagan Building en route Union Station. 'b)(6), (b)(7)c, (b)(7)e, (b)(7)f

(Drive Time: 10 minutes)

8:35 pm

THE PRESIDENT and Mrs. Bush arrive Union Station and proceed to

Columbus Room.

Met by:

Mr. and Mrs. Jack Hennessy (Margarita)

Honorary Inaugural Chairmen

Mr. Lew Eisenberg

Honorary Inaugural Chairman

Mr. Cliff Sobel

Honorary Inaugural Chairman

Mr. David Girard di Carlo Honorary Inaugural Chairman

The Honorable and Mrs. Jim Courter (Carmen)

Event Team:

Tobin Harvey

Managing Director

Matt Marsden
Ray Joiner, Ir

Lead Press

Ray Joiner, Jr.
Dave Anderson

Advance

EVENT: INAUGURAL BALL # 2

OPEN PRESS

5,500 ATTENDEES

ATTIRE: BLACK TIE

Note: This Inaugural Ball includes the states of New Jersey, New

York, and Pennsylvania.

8:45 pm THE PRESIDENT and Mrs. Bush begin participation in Inaugural Ball #2.

8:50 pm THE PRESIDENT proceeds to Microphone for Brief Remarks.

Introduced by: Bill DeWitt

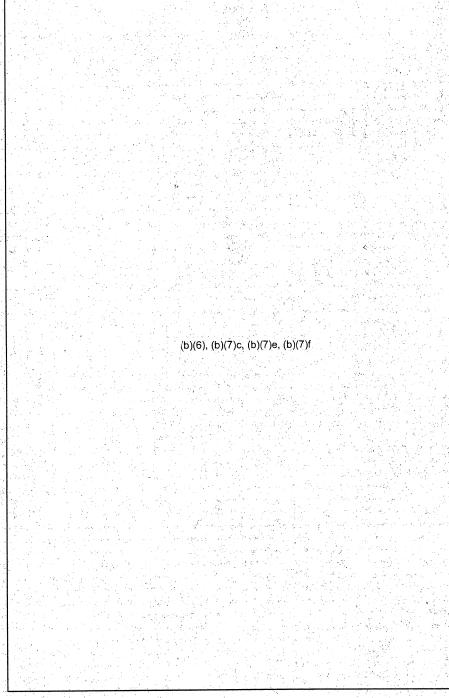
Co-Chairman, Presidential Inaugural Committee

9:00 pm THE PRESIDENT and Mrs. Bush conclude participation in Inaugural Ball

2 and proceed to Vehicle.

9:05 pm THE PRESIDENT and Mrs. Bush board Vehicle and depart Union Station

en route DC Armory.



(Drive Time: 10 minutes)

9:15 pm THE PRESIDENT and Mrs. Bush arrive DC Armory and proceed to Sports Viewing Room.

Met by: Major General Warren L. Freeman

Commanding General, DC National Guard

Mr. and Mrs. Peter Terpeluk (Diane) Honorary Inaugural Chairmen

Mr. and Mrs. Joe Gildenhorn (Alma)
Honorary Inaugural Chairmen

Mr. and Mrs. Stuart Bernstein (Wilma) Honorary Inaugural Chairmen

Mr. Dirk Van Dongen Honorary Inaugural Chairman

Ms. Shelly Kamins Honorary Inaugural Chairman

Mr. and Mrs. Dwight Schar (Martha) Honorary Inaugural Chairmen

Mayor and Mrs. Anthony Williams (Diane) Honorary Inaugural Chairmen

Mr. Dick Hug Honorary Inaugural Chairman

Mr. Bob Royall Honorary Inaugural Chairman

Mr. and Mrs. Bucky Bush (Patty) Honorary Inaugural Chairmen

Mr. and Mrs. Scott Bush (Lindsay) Honorary Inaugural Chairmen

The Honorable and Mrs. Terrence O'Donnell (Maggie) Honorary Inaugural Chairmen

Event Team:

Kim Palmese

Managing Director

Mildred Cooper Kim Nesbit Lead Press

Mel Lukens

Advance

EVENT: INAUGURAL BALL # 3

OPEN PRESS 9,000 ATTENDEES ATTIRE: BLACK TIE

	Note: This Inaugural Ball includes the states of Colorado, Delaware, District of Columbia, Hawaii, Idaho, Iowa, Maryland, Massachusetts, Missouri, Nebraska, New Hampshire, Rhode Island, South Carolina, Vermont, Virginia, and Washington.
9:25 pm	THE PRESIDENT and Mrs. Bush begin participation in Inaugural Ball # 3.
9:30 pm	THE PRESIDENT proceeds to Microphone for Brief Remarks.
	Introduced by: Mercer Reynolds Co-Chairman, Presidential Inaugural Committee
9:40 pm	THE PRESIDENT and Mrs. Bush conclude participation in Inaugural Ball # 3 and proceed to Vehicle.
9:45 pm	THE PRESIDENT and Mrs. Bush board Vehicle and depart DC Armory en route Convention Center Hall C.
	일하다 보고 있는 것이 되었다. 그런 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은 사람들은
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(b)(6), (b)(7)c; (b)(7)e, (b)(7)f

9:55 pm

THE PRESIDENT and Mrs. Bush arrive Convention Center Hall C and proceed to Lobby Five Office.

Event Team:

Spence Geissinger

Managing Director Lead

Abel Guerra Kelley Gannon Jay Parmer Therese Burch

Press Advance Advance

EVENT: INAUGURAL BALL # 4

OPEN PRESS

2,200 ATTENDEES ATTIRE: BLACK TIE

Note: This Inaugural Ball includes attendees from every state.

10:00 pm THE PRESIDENT and Mrs. Bush begin participation in Inaugural Ball

4.

10:05 pm THE PRESIDENT proceeds to Microphone for Brief Remarks.

Introduced by: Bill DeWitt

Co-Chairman, Presidential Inaugural Committee

10:15 pm THE PRESIDENT and Mrs. Bush conclude participation in Inaugural Ball # 4 and proceeds to Hall B.

(Walk Time: 5 minutes)

10:20 pm THE PRESIDENT and Mrs. Bush arrive Convention Center Hall B (Blue) and proceed to Lobby Five Office.

Met by:

Mr. and Mrs. Louis Beecherl (Julie) Honorary Inaugural Chairmen

Mr. and Mrs. Roger Williams (Patty) Honorary Inaugural Chairmen

Mr. and Mrs. Don Powell (Twanna) Honorary Inaugural Chairmen

Mr. and Mrs. Jim Francis (Debbie) Honorary Inaugural Chairmen

Mr. and Mrs. Bud Shivers (Robin) Honorary Inaugural Chairmen

Mr. and Mrs. Tom Loeffler (Nancy) Honorary Inaugural Chairmen

Mr. and Mrs. Dub Riter (B.J.) Honorary Inaugural Chairmen

Mr. and Mrs. Joe O'Neill (Jan) Honorary Inaugural Chairmen

The Honorable and Mrs. Dave Gribbin (Lori) Honorary Inaugural Chairmen

Event Team:

Spence Geissinger Brooks Altshuler Leslie Shockley Jay Parmer Therese Burch Managing Director Lead

Press
Advance
Advance

EVENT: INAUGURAL BALL # 5

OPEN PRESS

12,000 ATTENDEES ATTIRE: BLACK TIE

Note: This Inaugural Ball includes the states of Texas and Wyoming.

10:30 pm THE PRESIDENT and Mrs. Bush begin participation in Inaugural Ball #5.

10:35 pm THE PRESIDENT proceeds to Microphone for Brief Remarks.

Introduced by: Mercer Reynolds

Co-Chairman, Presidential Inaugural Committee

10:45 pm THE PRESIDENT and Mrs. Bush conclude participation in Inaugural Ball

#5 and proceed to Convention Center Hall A.

(Walk Time: 5 minutes)

10:50 pm THE PRESIDENT and Mrs. Bush arrive Convention Center Hall A (Red)

and proceed to Lobby Five Office.

Met by: Mr. and Mrs. Glenn Collins (Kathleen)

Honorary Inaugural Chairmen

Mr. and Mrs. Bob Castellini (Susie) Honorary Inaugural Chairmen

Mr. Bill Brisben

Honorary Inaugural Chairmen

Mr. and Mrs. John Berry (Shirley) Honorary Inaugural Chairmen

The Honorable and Mrs. Robert J. Portman (Jane)

Honorary Inaugural Chairmen

Event Team: Spence Geissinger

pence Geissinger Managing Director

Mike Heath Lead
Brian Roehrkasse Press
Jay Parmer Advance
Therese Burch Advance

EVENT: INAUGURAL BALL # 6

OPEN PRESS

4,500 ATTENDEES ATTIRE: BLACK TIE

Note: This Inaugural Ball includes the state of Ohio and the

Presidential Inaugural Committee Guarantor's.

10:55 pm THE PRESIDENT and Mrs. Bush begin participation in Inaugural Ball

6.

11:00 pm THE PRESIDENT proceeds to Microphone for Brief Remarks.

	Introduced by: Bill DeWitt Co-Chairman, Presidential Inaugural Committee
11:10 pm	THE PRESIDENT and Mrs. Bush conclude participation in Inaugural Ball # 6 and proceed to Vehicle.
11:15 pm	THE PRESIDENT and Mrs. Bush board Vehicle and depart Convention Center Hall A en route Pension Building.
	마음이 있다. 그는 이 전에 가장 이 이 사람들은 경험을 받는 것이 되었다. 그는 그 이 사람들은 사람들을 함께 되었다. [2] 사람들은 사람들은 기업이 되었다면 하는 것이 되었다면 하는 것이 되었다. 그는 것이 생각하는 것이 되었다.
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	마스 등이 있는데 이 경험에 하고 있다. 그는 그들은 사람이 받는 사람이 하는 것을 하고 싶다는 것을 하고 있다.
	마스 마
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	마이 전통 현실 경기 발생 경기 등 등 보고 있다. 그는 경기를 가는 경기를 보고 있는 것이 되었다. 그는 경기를 보고 있다. 1982년 - 1982년 - 1982년 1982년 - 1982년
	보고 있는 사람이 되었다. 그는 소리를 들어 있는 것이 하는 것은 것이 모든 것이 되었다. 이 기반에 되어 되었다. 그는 것이 되었다면 한 번째 기가 된 것은 것이 되었다.
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	하는 기업을 보는 사람들이 되었다. 그런 그런 사람들이 되지 않는 것이 되었다. 그런
	는 마이트 마음을 하는 것들이 있는 그래를 하면서 들어 사용하게 하는데 중요한 사용하게 하셨다는데 하는데 얼마를 하는데 얼마를 했다. 현실성 하는 것은 사용하는데 마음을 생각하게 되는데 있다. 사용하게 있는지 않아 사용하게 살아서 하는데 있다.

11:20 pm THE PRESIDENT and Mrs. Bush arrive Pension Building and proceed to

Room 138.

Met by: Governor and Mrs. Jeb Bush

Honorary Inaugural Chairmen

Ambassador and Mrs. Mel Sembler (Betty)

Event Team:

Steve Meyers

Managing Director

Sergio Gutierrez Katy Mynster Lead Press

Craig Ray

Advance

EVENT: INAUGURAL BALL # 7

OPEN PRESS

2,400 ATTENDEES ATTIRE: BLACK TIE

Note: This Inaugural Ball includes the state of Florida and the

Diplomatic Corps.

11:25 pm THE PRESIDENT and Mrs. Bush begin participation in Inaugural Ball

#7.

11:30 pm THE PRESIDENT proceeds to Microphone for Brief Remarks.

Introduced by: Mercer Reynolds

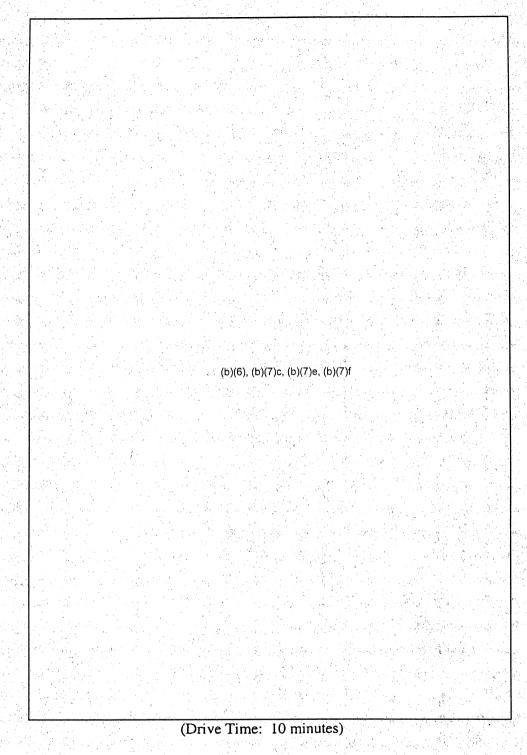
Co-Chairman, Presidential Inaugural Committee

11:40 pm THE PRESIDENT and Mrs. Bush conclude participation in Inaugural Ball

7 and proceed to Vehicle.

11:45 pm THE PRESIDENT and Mrs. Bush board Vehicle and depart Pension

Building en route Washington Hilton Hotel.



11:55 pm THE PRESIDENT and Mrs. Bush arrive Washington Hilton Hotel and proceed to Presidential Holding Room.

Met by:

Mr. Boysie Bollinger

Honorary Inaugural Chairman

Mr. Joe Canizaro Honorary Inaugural Chairman Mr. Heinz Prechter

Honorary Inaugural Chairman

Mr. and Mrs. Don Hall (Adele) Honorary Inaugural Chairmen

Ambassador and Mrs. Peter Secchia (Joan)

Honorary Inaugural Chairmen

Event Team:

Kim Palmese

Managing Director

Tom Basile

Lead

Todd Beyer

Press

Mel Lukens

Advance

EVENT: INAUGURAL BALL # 8

OPEN PRESS

4,500 ATTENDEES

ATTIRE: BLACK TIE

Note: This Inaugural Ball includes the states of Alaska, Alabama,

Illinois, Kansas, Louisiana, and Michigan.

12:00 am THE PRESIDENT and Mrs. Bush begin participation in Inaugural Ball

8.

12:05 am THE PRESIDENT proceeds to Microphone for Brief Remarks.

Introduced by: Bill DeWitt

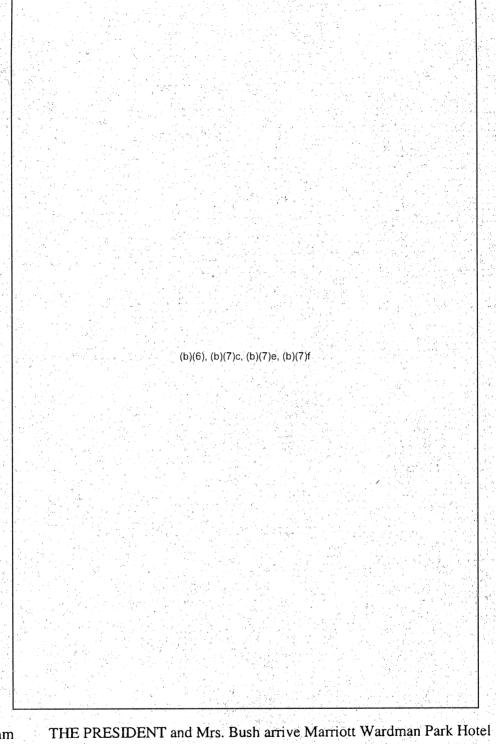
Co-Chairman, Presidential Inaugural Committee

12:15 am THE PRESIDENT and Mrs. Bush conclude participation in Inaugural Ball

#8 and proceed to Vehicle.

12:20 am THE PRESIDENT and Mrs. Bush board Vehicle and depart Washington

Hilton Hotel en route Marriott Wardman Park Hotel.



12:25 am THE PRESIDENT and Mrs. Bush arrive Marriott Wardman Park Hotel and proceed to Room 8201.

Met by: Mr. Tom Foley

Honorary Inaugural Chairman

Jim Edenfield

Honorary Inaugural Chairman

Mr. and Mrs. Al Hubbard (Kathy) Honorary Inaugural Chairmen

Mr. John Palmer Honorary Inaugural Chairman

Mr. Ken Zangara Honorary Inaugural Chairman

Mr. Fred Jones Hall Honorary Inaugural Chairman

Mr. Butch Swindells Honorary Inaugural Chairman

Mr. Cesar Caberra Honorary Inaugural Chairman

Mr. Buck Harless Honorary Inaugural Chairman

The Honorable and Mrs. John Turner (Mary Kay)

Event Team:

Tobin Harvey

Managing Director

Reid Schuster

Lead Press

Lani Miller
Dave Anderson

Advance

EVENT: INAUGURAL BALL # 9

OPEN PRESS 4,500 ATTENDEES ATTIRE: BLACK TIE

Note: This Inaugural Ball includes the states of Arkansas, American Samoa, Connecticut, Georgia, Guam, Indiana, Maine, Minnesota, Mississippi, Montana, Nevada, New Mexico, Oklahoma, Oregon, Puerto Rico, Virgin Islands, West Virginia, and Wisconsin.

12:30 am THE PRESIDENT and Mrs. Bush begin participation in Inaugural Ball #9.

12:35 am THE PRESIDENT proceeds to Microphone for Brief Remarks.

Introduced by: Mercer Reynolds
Co-Chairman, Presidential Inaugural Committee

12:45 am	THE PRESIDENT and Mrs. Bush conclude participation in Inaugural Ba# 9 and proceed to Vehicle.
12:50 am	THE PRESIDENT and Mrs. Bush board Vehicle and depart Marriott Wardman Park en route The White House.
	마음이 말았다. 그 사람이 아시아 아시아 아시아 아시아 아시아 아시아 아시아 아시아 아시아 아시
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	(b)(6), (b)(7)c, (b)(7)e, (b)(7)f
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	에 보고 있는 것이 되었다. 그런 이 아이들은 그 마음을 되었다. 그렇지만 그를 들었는데 바람이 없는데 그를 가득하는데 하는 사람들이 되었다. 그런 사람들이 없는데 그렇게 되었다. 이 사람들이 되었다. 그 그 그들은 사람들이 되었다. 그들은 사람들이 되었다면 보고 있는데 보고 있는데 그를 보고 있다. 그는 그를 보고 있는데 그를 보고 있다. 그를 보고 있는데 그를 보고 있다.
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(Drive Time: 10 minutes)

1:00 am THE PRESIDENT and Mrs. Bush arrive The White House for RON.

	FORM SUBJECT/TITLE	PAGES DATE RESTRICTION(S)
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	Schedule Tab A	1 01/20/2001 P6/b6;

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For a complete list of items withdrawn from this folder, see the

Withdrawal/Redaction Sheet at the front of the folder.

COLLECTION:

Records Management, White House Office of

SERIES:

Subject Files - FG001-07 (Briefing Papers)

FOLDER TITLE:

460500

FRC ID:

9271

OA Num.:

10653

NARA Num.:

10711

FOIA IDs and Segments:

2014-0040-F

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]
- PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

- A. Closed by Executive Order 13526 governing access to national security information.
- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

- Freedom of Information Act [5 U.S.C. 552(b)]
- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

FORM SUBJECT/TITLE		PAGES DATE RESTRICTION(S)
A STATE OF THE STA		
Schedule Tab B	한 동시인 보는 생활성 발표를 받는 것이다.	1 01/20/2001 P6/b6;

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For a complete list of items withdrawn from this folder, see the

Withdrawal/Redaction Sheet at the front of the folder.

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Records Management, White House Office of

SERIES:

Subject Files - FG001-07 (Briefing Papers)

FOLDER TITLE:

460500

FRC ID:

9271

OA Num.:

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NARA Num.:

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FOIA IDs and Segments:

2014-0040-F

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
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FORM SUBJECT/TITLE	PAGES DATE RESTRICTION(S)
Schedule Tab C	1 01/20/2001 P6/b6; b7e;

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Withdrawal/Redaction Sheet at the front of the folder.

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Records Management, White House Office of

SERIES:

Subject Files - FG001-07 (Briefing Papers)

FOLDER TITLE:

460500

FRC ID:

9271

OA Num.:

10653

NARA Num.:

10711

FOIA IDs and Segments:

2014-0040-F

RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

- P1 National Security Classified Information [(a)(1) of the PRA]
- P2 Relating to the appointment to Federal office [(a)(2) of the PRA]
 P3 Release would violate a Federal statute [(a)(3) of the PRA]
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- financial information [(a)(4) of the PRA]
 P5 Release would disclose confidential advise between the President
- and his advisors, or between such advisors [a)(5) of the PRA]
 P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]
- PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).

- A. Closed by Executive Order 13526 governing access to national security information.
- B. Closed by statute or by the agency which originated the document.
- C. Closed in accordance with restrictions contained in donor's deed of gift.

- Freedom of Information Act [5 U.S.C. 552(b)]
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FORM SUBJECT/TI	TLE		PAGES DA	ATE RESTRICTION(S)
Speech [Inaugural A	ddress - Draft 10]		5 N	.D. P5;

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Records Management, White House Office of

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Proclamation, Memorandum and Nominations Signing Ceremony 2 01/20/2001 1.3,	Briefing Proclamation, Memorandum and Nominations Signing Ceremony	2 01/20/2001	P5;

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Records Management, White House Office of

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Deed of Gift Restrictions

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Statutory Hall Luncheon

PLACE/TIME

Capitol Building – 12:55 p.m. to 2:30 p.m..

PÜRPOSE:

Luncheon

ACTION

OFFICER:

Jeanne Johnson Phillips

ATTENDEES:

230

ATTIRE:

Suit

PRESS:

Open (except during meal service)

REMARKS:

Brief Remarks - 8 minutes

MRS. BUSH:

Will Attend

SCENARIO:

You and The Vice President will be escorted to Statuary Hall by Mr. Ziglar, Mr. Livingood, Senator McConnell, and Speaker

Hastert. At 1:58 p.m. you will be introduced by Senator

McConnell prior to making your brief remarks. At the conclusion

of your remarks, you will proceed

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EVENT: Inaugural Parade

Parade Route – 2:35 p.m. to 5:15 p.m.

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PURPOSE: Traditional March from Capitol to The White House

ACTION

PLACE/TIME

OFFICER: Jeanne Johnson Phillips

ATTENDEES: 300,000

ATTIRE: Suit

PRESS: Open

REMARKS: Brief Remarks – 13 minutes

MRS. BUSH: Will Attend

SCENARIO: You and Mrs. Bush will participate in the Inaugural Parade until

you reach the Viewing Stand where with Vice President Cheney

and Mrs. Cheney you will be announced with Honors.

Name of Event: Veterans Inaugural Banquet and Ball

Date: Saturday, January 20, 2001 Location: Capitol Hilton Time: 7:20 p.m.

Purpose:

President and Mrs. Bush will participate in the Salute to Heroes.

Background:

This is not an inaugural committee event.

Participants:

Vice President and Mrs. Cheney

Mr. And Mrs. Ray Smith (Helen) National Commander, The American Legion

Mr. And Mrs. Harvey C. Barnum, Jr. (Martha) President, Congressional Medal of Honor Society

Mr. And Mrs. John R. Hodowal (Caroline) Patriot Award Recipient

1,250 other attendees.

Press Plan

Press Pool

Sequence of Events

The President and Mrs. Bush will be met by the Vice President and Mrs. Cheney and the other named participants. The President will proceed to the microphone for brief remarks. The Vice President will introduce him. He and Mrs. Bush then leave en route to the Ronald Reagan Building.

Remarks

Brief -attached.

Inaugural Ball #1

PLACE/TIME

Ronald Reagan Building – 7:55 p.m. to 8:20 p.m.

PURPOSE:

Inaugural Ball Celebration

ACTION

OFFICER:

Jeanne Johnson Phillips

ATTENDEES:

2,500

ATTIRE:

Black Tie

PRESS:

Open

REMARKS:

Brief Remarks - 10 minutes See 1 Hacked Trate

MRS. BUSH:

Will Attend

SCENARIO:

Upon arrival you will proceed to the EPA office on the Mezzanine Level. After an introduction by Mercer Reynolds, Co-Chairman, Presidential Inaugural Committee, you will provide brief remarks from 8:05 p.m. to 8:15 p.m. Departure is scheduled from 8:20

p.m.

Note: This Inaugural Ball includes the states of Arizona, California, North Carolina, North Dakota, South Dakota, Tennessee, and Utah.

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Mike Gerson indicates that the President intends to use his own words at the Inaugural Balls and not prepared remarks.



Inaugural Ball #2

PLACE/TIME

Union Station – 8:30 p.m. to 8:55 p.m.

PURPOSE:

Inaugural Ball Celebration

ACTION

OFFICER:

Jeanne Johnson Phillips

ATTENDEES:

5,500

ATTIRE:

Black Tie

PRESS:

Open

REMARKS:

Brief Remarks -10 minutes

MRS. BUSH:

Will Attend

SCENARIO:

Upon arrival you will proceed to the Columbus Room. After an introduction by Bill DeWitt, Co-Chairman, Presidential Inaugural Committee, you will provide brief remarks from 8:40 p.m. to 8:50

p.m. Departure is scheduled from 8:55 p.m.

Note: This Inaugural Ball includes the states of New Jersey, New York and Pennsylvania.

J

EVENT: Inaugural Ball #3

PLACE/TIME DC Armory - 9:05 p.m. to 9:30 p.m.

PURPOSE: Inaugural Ball Celebration

ACTION

Jeanne Johnson Phillips OFFICER:

ATTENDEES: 9.000

ATTIRE: Black Tie

PRESS: Open

REMARKS: Brief Remarks -10 minutes

MRS. BUSH: Will Attend

SCENARIO: Upon arrival you will proceed to the Sports Viewing Room. After

> an introduction by Mercer Reynolds, Co-Chairman, Presidential Inaugural Committee, you will provide brief remarks from 9:15 p.m. to 9:25 p.m. Departure is scheduled from 9:30 p.m.

Note: This Inaugural Ball includes the states of Colorado, Delaware, District of Columbia, Hawaii, Idaho, Iowa, Maryland, Massachusetts, Missouri, Nebraska, New Hampshire, Rhode Island, South Carolina, Vermont, Virginia, and Washington.

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Inaugural Ball #4

PLACE/TIME

Convention Center Hall C – 9:40 p.m. to 10:05 p.m.

PURPOSE:

Inaugural Ball Celebration

ACTION

OFFICER:

Jeanne Johnson Phillips

ATTENDEES:

2,200

ATTIRE:

Black Tie

PRESS:

Open

REMARKS:

Brief Remarks - 10 minutes -

MRS. BUSH:

Will Attend

SCENARIO:

Upon arrival you will proceed to the Lobby Five Office. After an introduction by Bill DeWitt, Co-Chairman, Presidential Inaugural Committee, you will provide brief remarks from 9:50 p.m. to 10:00

p.m. Departure is scheduled from 10:05 p.m.

Note: This Inaugural Ball includes attendees from every state.

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Inaugural Ball #5

PLACE/TIME

Convention Center Hall B – 10:10 p.m. to 10:30 p.m.

PURPOSE:

Inaugural Ball Celebration

ACTION

OFFICER:

Jeanne Johnson Phillips

ATTENDEES:

12,000

ATTIRE:

Black Tie

PRESS:

Open

REMARKS:

Brief Remarks - 10 minutes -

MRS. BUSH:

Will Attend

SCENARIO:

Upon arrival you will proceed to the Lobby Five Office. After an introduction by Mercer Reynolds, Co-Chairman, Presidential Inaugural Committee, you will provide brief remarks from 10:15 p.m. to 10:25 p.m. Departure is scheduled from 10:30 p.m.

This Inaugural Ball includes the states of Texas and Wyoming.

M

Inaugural Ball #6

PLACE/TIME

Convention Center Hall A (Red) – 10:35 p.m. to 11:00 p.m.

PURPOSE:

Inaugural Ball Celebration

ACTION

OFFICER:

Jeanne Johnson Phillips

ATTENDEES:

4,500

ATTIRE:

Black Tie

PRESS:

Open

REMARKS:

Brief Remarks -10 minutes

MRS. BUSH:

Will Attend

SCENARIO:

Upon arrival you will proceed to the Lobby Five Office. After an introduction by Bill DeWitt, Co-Chairman, Presidential Inaugural Committee, you will provide brief remarks from 10:40 p.m. to

10:50 p.m. Departure is scheduled from 11:00 p.m.

Note: This Inaugural Ball includes the state of Ohio and the Presidential Inaugural Committee Guarantor's.

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Inaugural Ball #7

PLACE/TIME

Pension Building – 11:05 p.m. to 11:30 p.m.

PURPOSE:

Inaugural Ball Celebration

ACTION

OFFICER:

Jeanne Johnson Phillips

ATTENDEES:

2,400

ATTIRE:

Black Tie

PRESS:

Open

REMARKS:

Brief Remarks - 40 minutes-

MRS. BUSH:

Will Attend

SCENARIO:

Upon arrival you will proceed to Room 138. After an introduction by Mercer Reynolds, Co-Chairman, Presidential Inaugural Committee, you will provide brief remarks from 11:15 p.m. to

11:25 p.m. Departure is scheduled from 11:30 p.m.

Note: This Inaugural Ball includes the state of Florida and the Diplomatic Corps.

Page 12 of 16

Inaugural Ball #8

PLACE/TIME

Washington Hilton Hotel – 11:40 p.m. to 12:05 p.m.

PURPOSE:

Inaugural Ball Celebration

ACTION

OFFICER:

Jeanne Johnson Phillips

ATTENDEES:

4,500

ATTIRE:

Black Tie

PRESS:

Open

REMARKS:

Brief Remarks -10 minutes

MRS. BUSH:

Will Attend

SCENARIO:

Upon arrival you will proceed to the Presidential Holding Room. After an introduction by Bill DeWitt, Co-Chairman, Presidential Inaugural Committee, you will provide brief remarks from 11:50 p.m. to 12:00 a.m. Departure is scheduled from 12:05 a.m.

Note: This Inaugural Ball includes the states of Alaska, Alabama, Illinois, Kansas, Louisiana, and Michigan.

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No. 12 Control of the Control of the

EVENT: Inaugural Ball #9

PLACE/TIME Marriott Wardman Park Hotel – 8:30 p.m. to 8:55 p.m.

PURPOSE: Inaugural Ball Celebration

ACTION

OFFICER: Jeanne Johnson Phillips

ATTENDEES: 4,500

ATTIRE: Black Tie

PRESS: Open

REMARKS: Brief Remarks – 19 minutes

MRS. BUSH: Will Attend

SCENARIO: Upon arrival you will proceed to Room 8201. After an

introduction by Mercer Reynolds, Co-Chairman, Presidential Inaugural Committee, you will provide brief remarks from 12:20 a.m. to 12:30 a.m. Departure is scheduled from 12:35 a.m.

Note: The Inaugural Ball includes the states of Arkansas, American Samoa, Connecticut, Georgia, Guam, Indiana, Maine, Minnesota, Mississippi, Montana, Nevada, New Mexico, Oklahoma, Oregon, Puerto Rico, Virgin Islands, West Virginia, and Wisconsin.

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Office of the Press Secretary

For Immediate Release

January 20, 2001

January 20, 2001

MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT:

Standards of Official Conduct

Everyone who enters int has a duty to the Ameri standards of integrity that all personnel with familiar with, and fait laws and regulations, if from the Standards of Executive Branch:

- (1) Public service is a to place loyalty to the principles above private
- (2) Employees shall not with the conscientious p

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- (3) Employees shall not engage in tinancial transactions using nonpublic Government information or allow the improper use of such information to further any private interest.
- (4) An employee shall not, except as permitted by applicable law or regulation, solicit or accept any gift or other item of monetary value from any person or entity seeking official action from, doing business with, or conducting activities regulated by the employee's agency, or whose interests may be substantially affected by the performance or nonperformance of the employee's duties.
- (5) Employees shall put forth honest effort in the performance of their duties.
- (6) Employees shall not knowingly make unauthorized commitments or promises of any kind purporting to bind the Government.
- (7) Employees shall not use public office for private gain.
- (8) Employees shall act impartially and not give preferential treatment to any private organization or individual.
- (9) Employees shall protect and conserve Federal property and shall not use it for other than authorized activities.
- (10) Employees shall not engage in outside employment or activities, including seeking or negotiating for employment, that conflict with official Government duties and responsibilities.

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

January 20, 2001

January 20, 2001

MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Standards of Official Conduct

Everyone who enters into public service for the United States has a duty to the American people to maintain the highest standards of integrity in Government. I ask you to ensure that all personnel within your departments and agencies are familiar with, and faithfully observe, applicable ethics laws and regulations, including the following general principles from the Standards of Ethical Conduct for Employees of the Executive Branch:

- (1) Public service is a public trust, requiring employees to place loyalty to the Constitution, the laws, and ethical principles above private gain.
- (2) Employees shall not hold financial interests that conflict with the conscientious performance of duty.
- (3) Employees shall not engage in financial transactions using nonpublic Government information or allow the improper use of such information to further any private interest.
- (4) An employee shall not, except as permitted by applicable law or regulation, solicit or accept any gift or other item of monetary value from any person or entity seeking official action from, doing business with, or conducting activities regulated by the employee's agency, or whose interests may be substantially affected by the performance or nonperformance of the employee's duties.
- (5) Employees shall put forth honest effort in the performance of their duties.
- (6) Employees shall not knowingly make unauthorized commitments or promises of any kind purporting to bind the Government.
- (7) Employees shall not use public office for private gain.
- (8) Employees shall act impartially and not give preferential treatment to any private organization or individual.
- (9) Employees shall protect and conserve Federal property and shall not use it for other than authorized activities.
- (10) Employees shall not engage in outside employment or activities, including seeking or negotiating for employment, that conflict with official Government duties and responsibilities.

- (11) Employees shall disclose waste, fraud, abuse, and corruption to appropriate authorities.
- (12) Employees shall satisfy in good faith their obligations as citizens, including all just financial obligations, especially those -- such as Federal, State, or local taxes -- that are imposed by law.
- (13) Employees shall adhere to all laws and regulations that provide equal opportunity for all Americans regardless of race, color, religion, sex, national origin, age, or handicap.
- (14) Employees shall endeavor to avoid any actions creating the appearance that they are violating applicable law or the ethical standards in applicable regulations.

Executive branch employees should also be fully aware that their post-employment activities with respect to lobbying and other forms of representation will be bound by the restrictions of 18 U.S.C. 207.

Please thank the personnel of your departments and agencies for their commitment to maintain the highest standards of integrity in Government as we serve the American people.

GEORGE W. BUSH

#

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

January 20, 2001

NOMINATIONS SENT TO THE SENATE:

Colin Luther Powell, of Virginia, to be Secretary of State.

Paul Henry O'Neill, of Pennsylvania, to be Secretary of the Treasury.

Donald Henry Rumsfeld, of Illinois, to be Secretary of Defense.

Gale Ann Norton, of Colorado, to be Secretary of the Interior.

Ann Margaret Veneman, of California, to be Secretary of Agriculture.

Donald Louis Evans, of Texas, to be Secretary of Commerce.

Tommy G. Thompson, of Wisconsin, to be Secretary of Health and Human Services.

Melquiades Rafael Martinez, of Florida, to be Secretary of Housing and Urban Development.

Spencer Abraham, of Michigan, to be Secretary of Energy.

Anthony Joseph Principi, of California, to be Secretary of Veterans Affairs.

Mitchell E. Daniels, Jr., of Indiana, to be Director of the Office of Management and Budget.

Christine Todd Whitman, of New Jersey, to be Administrator of the Environmental Protection Agency.

Office of the Press Secretary

For Immediate Release

service delivery jobs.

January 20, 2001

January 20

MEMORANDUM FOR THE HEADS AND ACTING

EXECUTIVE DEPARTMENTS

FROM:

ANDREW H. CARD, JR. Assistant to the Pres and Chief of Staff

SUBJECT:

Government Hiring Cont

The President has asked me to communi plan for managing the Federal employment process at the outset of his Administration. As you know, during the campaign, the President expressed his desire to make Government more responsive to the needs of citizens, more efficient, and more accountable. The President articulated his view of an effective Federal Government -- one that is citizen-centered, results-oriented, and characterized by quality of service. To help meet these important goals, the President proposed, among other things, to flatten the Federal hierarchy by redistributing positions and

In order to ensure that, from the start of this Administration, the President's appointees have the opportunity to make personnel decisions consistent with his goals for Government reform, he asks that you institute the hiring control procedures described below.

resources from high-level managerial positions to front-line,

- Effective immediately, no decision relating to hiring shall be made unless and until such decision is reviewed and approved by a department or agency head appointed by the President after noon on January 20, 2001. The department or agency head may delegate this power of review and approval consistent with applicable law. These procedures are subject to such exceptions as the Director or Acting Director of the Office of Management and Budget (the "OMB") may grant as necessary to ensure the operation of essential Government functions, such as those affecting safety, health, or national security, and the provision of essential Government services, such as the delivery of social security or veterans benefits.
- 2. For the longer term, every agency head will be instructed to develop a plan to permit the agency to meet the President's goal of reducing management ranks. This plan will be developed in cooperation with the Director or Acting Director of OMB.
- The actions described in paragraph 1 should be taken in 3. accordance with law, including, but not limited to, statutes setting minimum hiring levels and appropriating funding for such hiring.

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

January 20, 2001

January 20, 2001

MEMORANDUM FOR THE HEADS AND ACTING HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

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FROM: ANDREW H. CARD, JR.

Assistant to the President and Chief of Staff

SUBJECT: Government Hiring Controls

The President has asked me to communicate to each of you his plan for managing the Federal employment process at the outset of his Administration. As you know, during the campaign, the President expressed his desire to make Government more responsive to the needs of citizens, more efficient, and more accountable. The President articulated his view of an effective Federal Government -- one that is citizen-centered, results-oriented, and characterized by quality of service. To help meet these important goals, the President proposed, among other things, to flatten the Federal hierarchy by redistributing positions and resources from high-level managerial positions to front-line, service delivery jobs.

In order to ensure that, from the start of this Administration, the President's appointees have the opportunity to make personnel decisions consistent with his goals for Government reform, he asks that you institute the hiring control procedures described below.

- 1. Effective immediately, no decision relating to hiring shall be made unless and until such decision is reviewed and approved by a department or agency head appointed by the President after noon on January 20, 2001. The department or agency head may delegate this power of review and approval consistent with applicable law. These procedures are subject to such exceptions as the Director or Acting Director of the Office of Management and Budget (the "OMB") may grant as necessary to ensure the operation of essential Government functions, such as those affecting safety, health, or national security, and the provision of essential Government services, such as the delivery of social security or veterans benefits.
- 2. For the longer term, every agency head will be instructed to develop a plan to permit the agency to meet the President's goal of reducing management ranks. This plan will be developed in cooperation with the Director or Acting Director of OMB.
- 3. The actions described in paragraph 1 should be taken in accordance with law, including, but not limited to, statutes setting minimum hiring levels and appropriating funding for such hiring.

- 4. The use of contracts with nongovernmental entities or persons as a means of avoiding the procedures described in paragraph 1 is not an acceptable practice.
- 5. The actions described in paragraph 1 do not apply to appointments made with the approval of the Assistant to the President for Presidential Personnel and Deputy to the Chief of Staff.
- 6. All independent agencies are encouraged to adopt the foregoing hiring controls.
- 7. The Director or Acting Director of OMB will issue any necessary specifics regarding the procedures described in paragraph 1.

I appreciate your cooperation. Together, with prompt and diligent implementation of this memorandum, we can begin to work toward the President's goal of ensuring that his Administration serves the American public in the most efficient and responsible manner possible.

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

January 20, 2001

January 20, 2001

MEMORANDUM FOR THE HEADS AND ACTING HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

FROM:

ANDREW H. CARD, JR.

Assistant to the President and Chief of Staff

SUBJECT:

Regulatory Review Plan

The President has asked me to communicate to each of you his plan for managing the Federal regulatory process at the outset of his Administration. In order to ensure that the President's appointees have the opportunity to review any new or pending regulations, I ask on behalf of the President that you immediately take the following steps:

- 1. Subject to any exceptions the Director or Acting Director of the Office of Management and Budget (the "OMB Director") allows for emergency or other urgent situations relating to health and safety, send no proposed or final regulation to the Office of the Federal Register (the "OFR") unless and until a department or agency head appointed by the President after noon on January 20, 2001, reviews and approves the regulatory action. The department or agency head may delegate this power of review and approval to any other person so appointed by the President, consistent with applicable law.
- 2. With respect to regulations that have been sent to the OFR but not published in the <u>Federal Register</u>, withdraw them from OFR for review and approval as described in paragraph 1, subject to exception as described in paragraph 1. This withdrawal must be conducted consistent with the OFR procedures.
- 3. With respect to regulations that have been published in the OFR but have not taken effect, temporarily postpone the effective date of the regulations for 60 days, subject to exception as described in paragraph 1.
- 4. Exclude from the requested actions in paragraphs 1-3 any regulations promulgated pursuant to statutory or judicial deadlines and identify such exclusions to the OMB Director as soon as possible.

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- 5. Notify the OMB Director promptly of any regulations that, in your view, impact critical health and safety functions of the agency and therefore should be also excluded from the directives in paragraphs 1-3. The Director will review any such notifications and determine whether exception is appropriate under the circumstances.
- Order 12866, pending our review of that order, as well as any other applicable Executive Orders concerning regulatory management.

As used in this memorandum, "regulation" has the meaning set out in section 3(e) of Executive Order 12866. That is, this plan covers "any substantive action by an agency (normally published in the <u>Federal Register</u>) that promulgates or is expected to lead to the promulgation of a final rule or regulation, including notices of inquiry, advance notices of proposed rulemaking, and notices of proposed rulemaking."

This regulatory review will be implemented by the Director or Acting Director of the OMB. Communications regarding exceptions to the review, or questions regarding the review generally, should be addressed to that individual.

Finally, in the interest of sound regulatory practice and the avoidance of costly, burdensome, or unnecessary regulation, independent agencies are encouraged to participate voluntarily in this review.

This memorandum shall be published in the Federal Register.

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release

January 20, 2001

NATIONAL DAY OF PRAYER AND THANKSGIVING, 2001

BY THE PRESIDENT OF THE UNITED STATES OF AMERICA

A PROCLAMATION

Nearly 200 years ago, on March 4, 1801, our young Nation celebrated an important milestone in its history, the first transfer of power between political parties, as Thomas Jefferson took the oath of office as President. On this bicentennial of that event, we pause to remember and give thanks to Almighty God for our unbroken heritage of democracy, the peaceful transition of power, and the perseverance of our Government through the challenges of war and peace, want and prosperity, discord and harmony.

President Jefferson also wrote, "The God who gave us life gave us liberty at the same time" and asked, "Can the liberties of a nation be secure when we have removed a conviction that these liberties are of God?" Indeed, it is appropriate to mark this occasion by remembering the words of President Jefferson and the examples of Americans of the past and today who in times of both joy and need turn to Almighty God in prayer. Times of plenty, like times of crisis, are tests of American character. Today, I seek God's guidance and His blessings on our land and all our people. Knowing that I cannot succeed in this task without the favor of God and the prayers of the people, I ask all Americans to join with me in prayer and thanksgiving.

NOW, THEREFORE, I, GEORGE W. BUSH, President of the United States of America, by the authority vested in me by the Constitution and laws of the United States, do hereby proclaim January 21, 2001, a National Day of Prayer and Thanksgiving and call upon the citizens of our Nation to gather together in homes and places of worship to pray alone and together and offer thanksgiving to God for all the blessings of this great and good land. On this day, I call upon Americans to recall all that unites us. Let us become a nation rich not only in material wealth but in ideals -- rich in justice and compassion and family love and moral courage. I ask Americans to bow our heads in humility before our Heavenly Father, a God who calls us not to judge our neighbors, but to love them, to ask His guidance upon our Nation and its leaders in every level of government.

IN WITNESS WHEREOF, I have hereunto set my hand this twentieth day of January, in the year of our Lord two thousand one, and of the Independence of the United States of America the two hundred and twenty-fifth.

GEORGE W. BUSH